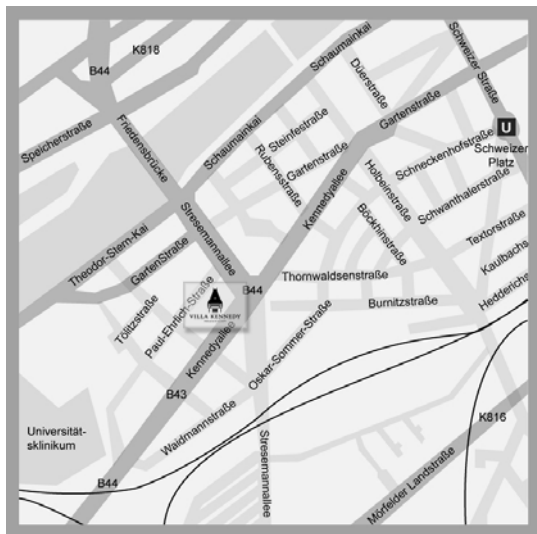


## 2007 M&A conference location – 6 March 2007



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### Timetable

8.45–9.15	<i>Registration and coffee</i>
9.15-9.25	<b>Welcome</b> <b>Non-Executive Chairman, Nomura International plc</b> Opening remarks by Lord Marshall of Knightsbridge
9.25-9.40	<b>Introduction</b> <b>Managing Director, Head of European Investment Banking Division, Nomura International plc</b> Christian Thun-Hohenstein sets the agenda for the day – Changes in Japan, Japanese & cross-border M&A trends, framing the “big questions”. He will introduce Nomura’s teams and services and welcome the guest speakers
9.40-10.50	<b>Keynote presentation: Japan today – the past, truth &amp; outlook</b> <b>Chief Economist, Nomura Research Institute</b> Richard Koo presents the recent macro economic changes in Japan, addressing questions such as “What went wrong during the last decade?”, “How Japan cleaned up”, “Real position of Japan today” and “What will happen now?”
10.50-11.00	<i>Coffee Break</i>
11.00-12.10	<b>Workshop 1: Regulatory and legal session on “how” by Nomura IB Consulting</b> Presentation 1: Doing deals in Japan focusing on its uniqueness Regulatory changes in May 2007 and their impact Presentation 2: Case studies on the changes in the M&A landscape in Japan Shareholder’s activism, hostile takeovers Q&A session
12.10-13.10	<i>Lunch</i>
13.10-14.20	<b>Workshop 2: Industry session on “why” by Nomura Research Institute</b> Presentation 1: Review of key Japanese industry sectors Industry trends that are driving M&A appetite Outlook: Sunny, Cloudy or Stormy? Buy or Sell? Presentation 2: Case studies on the relevance of Japan (Japanese partners) in Asia and in China Q&A session
14.20-14.35	<b>Wrap-up presentation: Japan, M&amp;A and the opportunities</b> <b>Managing Director, Head of European Mergers and Acquisitions, Nomura International plc</b>
14.35	<i>Conference concludes and drinks</i>