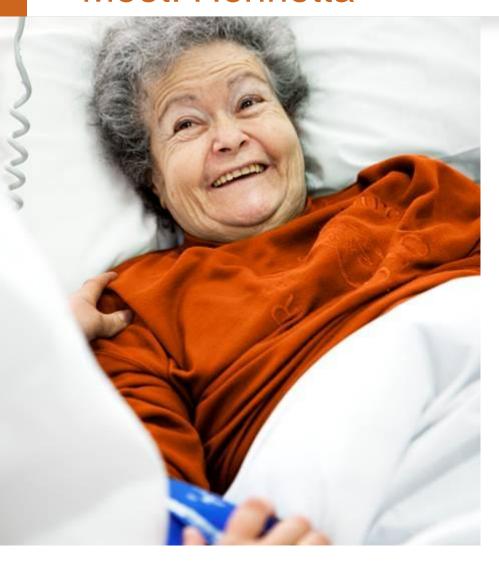


Revitalising renal care Challenges and opportunities

Dag Andersson CEO & President Diaverum June 28 2012, London

Meet: Henrietta



- > Henrietta, 75
 - lives in London
 - has 3 children and 4 grand children
 - used to work as a pharmacist
 - her life motto is: Carpe diem
- And: She has a chronic disease

The prevalence of chronic diseases is increasing



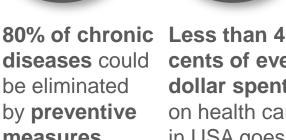
By 2020, 157 million US citizens are predicted to have more than one chronic disease.

75%

75% of health-care budget in the US is spent on chronic diseases (US\$ 1.7 trillion/a).



Over 65 year old with multiple chronic diseases spend US\$ 1,300 per year on medicine.



80%

measures, according to WHO.



Less than 4
cents of every
dollar spent
on health care
in USA goes to
preventive and
public-health
measures.

One case in 3 million



- > Henrietta, 75
 - Was first diagnosed with chronic kidney disease in 1985
 - In 1991 she started on dialysis
 - In 1994 she received a transplant
 - Her kidney failed in 1999

Our kidneys are vital – and irreparable

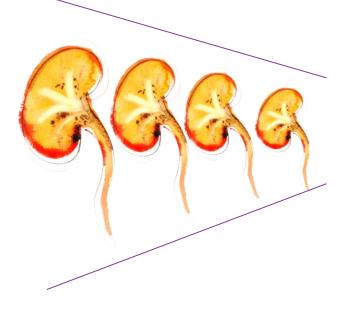
Chronic Kidney Disease Stage 1-4 Chronic Kidney Disease Stage 5

Total population – 7 billion

8 % of total population – 600 million

2.7 million





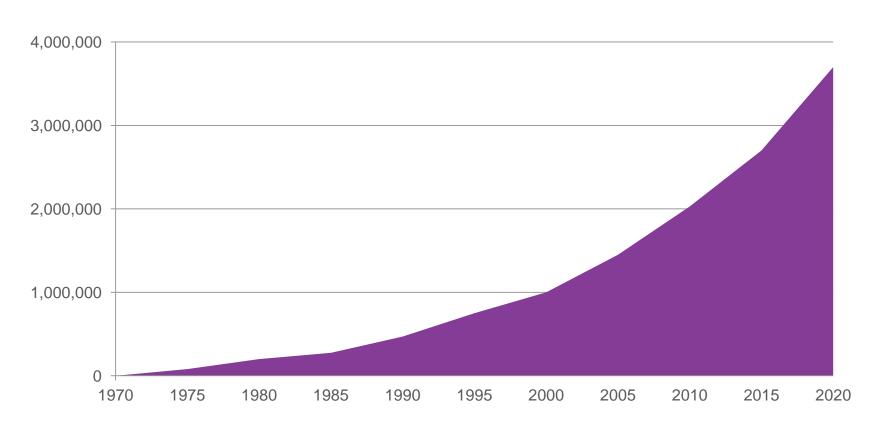
In Clinic Hemodialysis

Home care
(Peritoneal Dialysis, Hemodialysis)

Transplant

The number of dialysis patients increases at fast pace

Number of dialysis patients globally



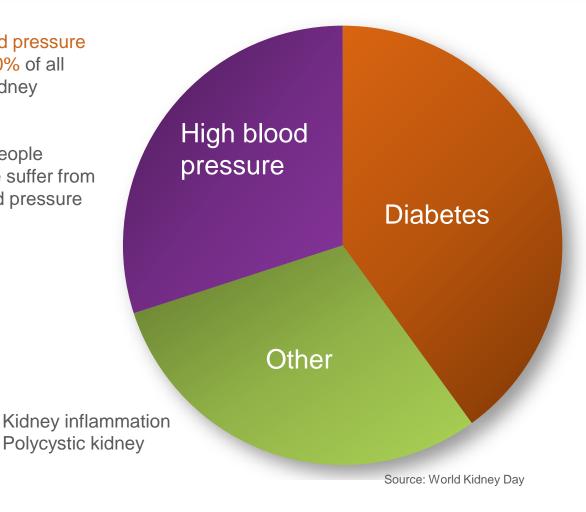
Source: FMC 2012



Diabetes and hypertension are key causes for chronic kidney disease (CKD)

High blood pressure causes 30% of all chronic kidney diseases

1 billion people worldwide suffer from high blood pressure



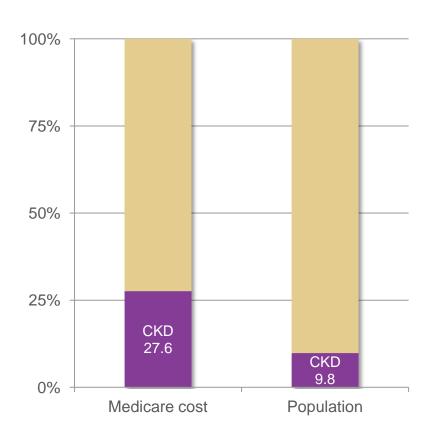
Diabetes is the cause of 40% of all chronic kidney diseases

240 million people worldwide suffer from diabetes

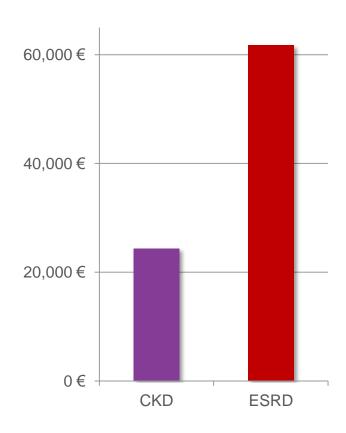
This number will amount to 380 million in 2025

...with significant effects on health care budgets

Share of CKD (Medicare costs and population in the US)



Medicare costs per patient/year





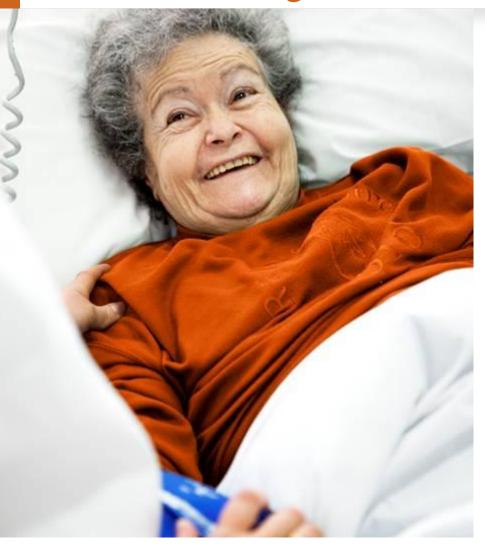
Implications for the patient

The Institute of Medicine recommends to consume 3 **litres** of water per day

Dialysis patients are only allowed to consume 500ml of water per day



ESRD changed Henrietta's life



- Daily life
 - 3 dialysis sessions per week (each session lasting 4 hours)
 - Strict diet
- Physical & emotional effects
- Co-morbidities include
 - Hypertension
 - Depression
 - Chronic pain
 - Itching
 - Fatigue



What Diaverum can offer

Our aim is to revitalise renal care



Our Vision
First choice in renal care



Our Mission Improve quality of life for renal patients



Our values
Competent
Inspiring
Passionate

Present in 17 countries across the world

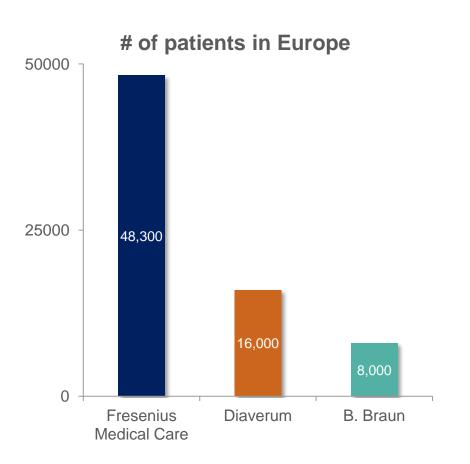


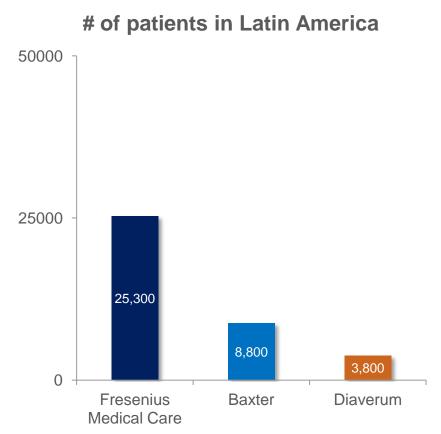
| Latin | 2012 |
|-----------|---------|
| America | Clinics |
| Argentina | 34 |
| Uruguay | 7 |
| Chile | 6 |
| | |

| Pacific | 2012 |
|-----------|---------|
| | Clinics |
| Australia | 7 |
| | |
| Total | 7 |

| Europe & Middle East | 2012 | |
|-------------------------|---------|--|
| | Clinics | |
| France | 16 | |
| Germany | 16 | |
| Hungary | 11 | |
| Italy | 23 | |
| Lithuania | 14 | |
| Poland | 24 | |
| Portugal | 24 | |
| Romania | 9 | |
| Saudi | 1 | |
| Spain | 28 | |
| Sweden | 4 | |
| Turkey | 19 | |
| UK | 9 | |
| Total | 197 | |

The market is split between three key players in EMEA and Latin America

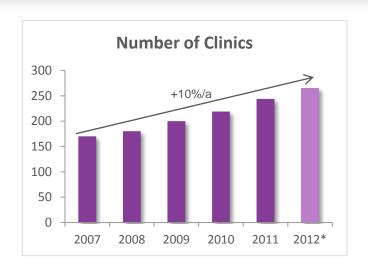


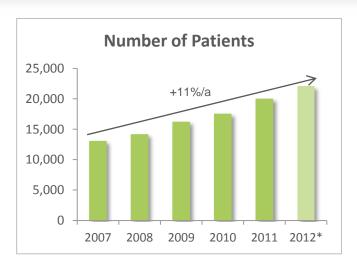


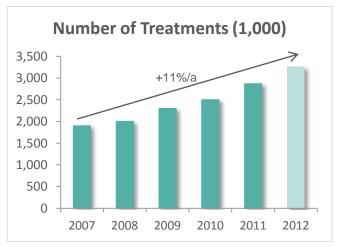
Source: FMC Annual Report 2011, research

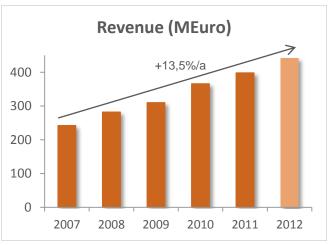


We keep on growing









*forecast 2012



Same treatment, different operating models









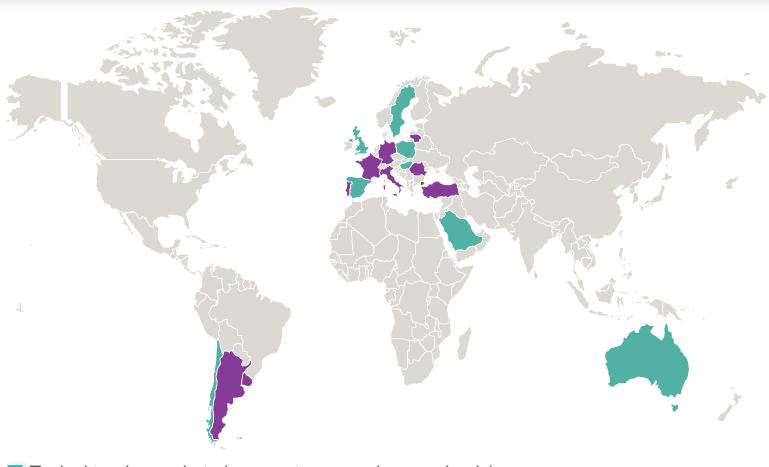






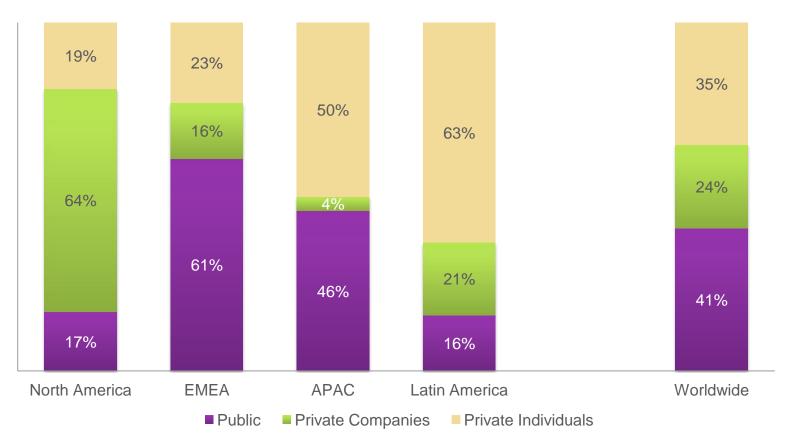


The regulatory environment differs



- Typical tender markets (payment on case-by case basis)
- Typical non-tender markets (fixed pricing)

The split between public and private varies by geography



Source: FMC Annual Report 2011



Diaverum is quickly adapting to different operating models

Operating clinics

Ratio

- Nurse to patient
- Doctor to patient
- Station to patient

Consumables

- Single use
- Re-use

Treatment

Quality measures/reports

- Reporting of medical outcomes
- Minimum targets for medical outcomes
- Impact of meeting/not meeting targets

Medication

Payments

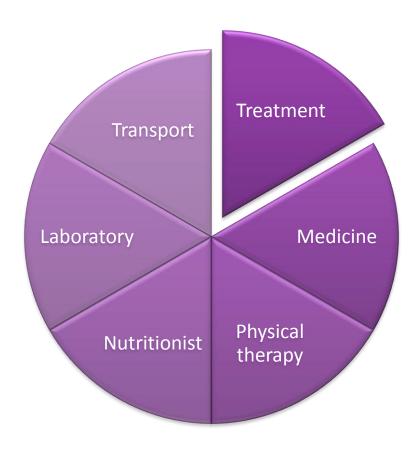
Reimbursement

- Per patient
- Per treatment
- Per week

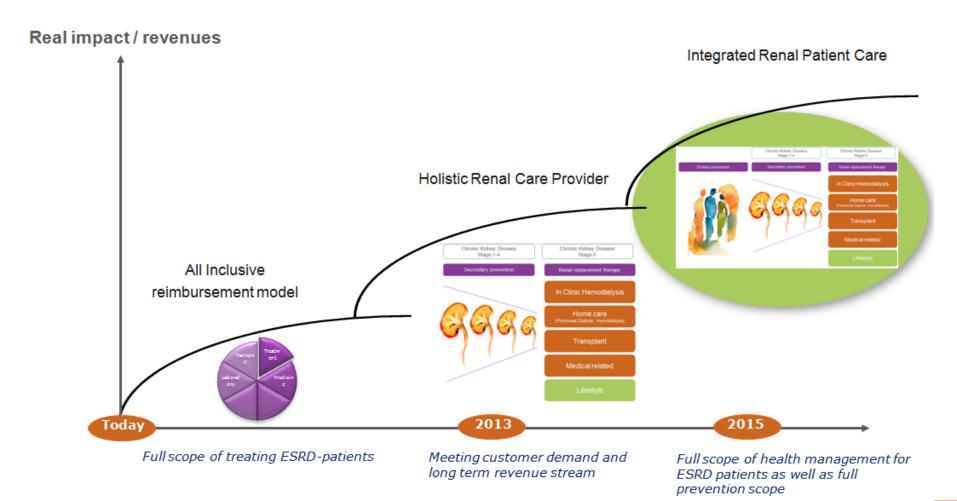
Reimbursement coverage

- Treatment only
- Including hemodialysis, excluding PD
- All inclusive (treatment, medication)
- Including / excluding prevention

An adequate solution: bundled reimbursement

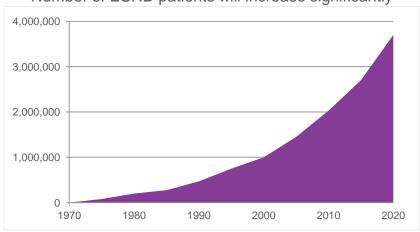


The Diaverum approach is integrated renal patient care

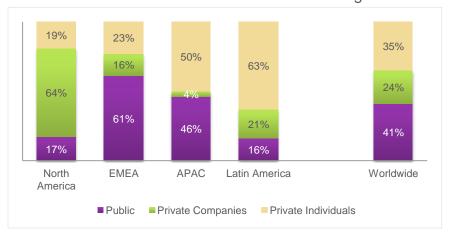


We are well prepared for the future

Number of ESRD patients will increase significantly



Privatisation in renal care will continue to grow



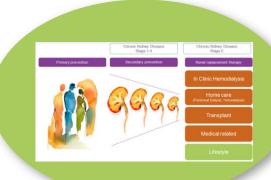
Prevention



Co-morbidities



Integrated renal patient care





...and Henrietta?



- She will definitely like the integrated patient care approach taking care of all her medical and psychological needs
- She will encourage her family and friends to take preventive actions
- Wouldn't you?



Thank you!

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