

Georg Denoke

Member of the Executive Board, CFO
The Linde Group

Georg Denoke, born 1965 in Northeim, Germany

Professional Experience

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| Since 2004 | Linde AG |
| Since 2006 | Member of the Executive Board, CFO, Employment Director
Responsible for the following global and central functions: Capital Expenditure, Financial Control, Group Accounting & Reporting, Group Treasury, Growth & Performance, Mergers & Acquisitions, Procurement, Risk Management, Tax, Insurance
Finance/Controlling for the segments EMEA, Americas, Asia/Pacific |
| Since 2004 | Member of the Operational Board Gas & Engineering / CFO |
| 2001-2004 | Apollis AG, Munich, investment company of General Atlantic, Greenwich and McKinsey & Company, New York, USA
Chief Executive Officer |
| 2000-2001 | Vodafone Group plc., Newbury, Mannesmann AG, Düsseldorf, Germany
Managing Director TeleCommerce & IT, Member of the European Board
Vodafone Group |
| 1993-2000 | Mannesmann AG, Düsseldorf, Germany |
| 1999 | Head of Corporate Communications & Investor Relations, Director |
| 1997 | Head of Corporate Controlling, Authorized Officer |
| 1986-1990 | Mannesmann Kienzle GmbH, Villingen, Germany (academic studies, vocational training and internships) |

Education

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| 1992 | Degree in Information Science, University of Konstanz, Germany |
| 1989 | Degree in Business Administration, Baden-Württemberg Cooperative State University, Germany |